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## GROUP OF COMPANIES DOCTRINE: A KEY COMPONENT OF INDIAN ARBITRATION LAW

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### Abstract

On December 6, 2023, the Supreme Court of India, in *Cox & Kings Ltd. v. SAP India Pvt. Ltd.*, recognized the “group of companies” doctrine as a component of Indian arbitration law. This doctrine allows for an arbitration agreement made by a company within a corporate group to bind non-signatory affiliates if the circumstances demonstrate a mutual intention among the parties to include both signatories and non-signatories. This ruling raises critical questions about the interplay between the doctrine and the established principles of separate legal personality in corporate law. The Supreme Court’s opinion, authored by Chief Justice Dr. Dhananjaya Y. Chandrachud, distinguishes between consent-based theories and non-consensual theories, asserting that the group of companies doctrine is grounded in consent. It emphasizes the need for a fact-specific inquiry into the relationships and intentions of the parties involved, ultimately maintaining the integrity of separate corporate identities. This landmark ruling not only clarifies the applicability of the doctrine within arbitration law but also suggests potential implications for future litigation involving corporate groups, reshaping the landscape of arbitration in India. As such, the *Cox & Kings* decision marks a pivotal development in balancing inclusive dispute resolution with the core principles of corporate law.

### I. Background

On December 6, 2023, a five-judge bench of the Supreme Court in *Cox & Kings Ltd. v. SAP India Pvt. Ltd.* officially recognised the “group of companies” doctrine as a component of Indian arbitration law. This significant ruling establishes that an arbitration agreement made by a company within a corporate group can potentially bind non-signatory affiliates, provided the circumstances clearly indicate a mutual intention among the parties to include both signatories and non-signatories. This ruling’s broader implications have been explored in a separate guest post on the Blog; however, this post will specifically delve into how the doctrine interacts with the foundational concept of separate legal personality that is integral to corporate law.

The opinion, authored by Chief Justice Dr. Dhananjaya Y. Chandrachud on behalf of himself and three other judges, alongside a

separate concurring opinion from Justice P.S. Narasimha, begins with the complex challenge of reconciling the group of companies doctrine with well-established principles of corporate and contract law. Several compelling questions arise from this inquiry: Does the adoption of the group of companies doctrine effectively diminish the separate legal identity of companies within a corporate group to the extent that it allows non-signatory affiliates to be treated as parties to an arbitration agreement entered into by one of the group’s companies? Is it necessary to pierce the corporate veil to extend arbitration proceedings to members of a corporate group that are not signatories to the arbitration agreement? Alternatively, could such an extension be accomplished by viewing the entire corporate group as a “single economic unit,” or by considering the signatory entity as the alter ego of the non-signatory affiliate? Lastly, does mere

membership in a corporate group automatically render a non-signatory a party to an arbitration agreement made by another affiliate? An in-depth analysis of the *Cox & Kings* ruling through the lens of corporate law will provide insights into these critical jurisprudential questions.

## II. The Integrity of Separate Legal Personality

The starting point for this analysis involves determining whether the group of companies doctrine exists independently within arbitration law or whether it necessitates reliance on corporate law principles, such as the piercing of the corporate veil. The Supreme Court categorised the sources of the doctrine into two distinct groups: “consent-based theories,” which encompass principles like agency, novation, and assignment, and “non-consensual theories,” which include the piercing of the corporate veil and the concept of alter ego. The essence of the *Cox & Kings* ruling is that the doctrine is fundamentally rooted in a consent-based framework. It allows for the identification of non-signatories as parties to the arbitration agreement due to specific circumstances, even when they have not formally accepted or agreed to the contractual terms. This preliminary determination leads to the conclusion that non-consensual theories derived from corporate law do not play a role in this context. Thus, the group of companies doctrine is firmly situated within arbitration law, without infringing upon established principles of corporate law. Nevertheless, the Supreme Court undertook a comprehensive examination of veil-piercing laws in India, noting that such applications have historically been rare and invoked only under specific conditions.

Interestingly, the Supreme Court highlighted the divergent purposes served by corporate law tools compared to the group of companies doctrine. The function of corporate and contract law is primarily to ascertain substantive legal liability—such as through the act of piercing the corporate veil—while the role of arbitration law is to determine whether an arbitral tribunal

possesses the jurisdiction to adjudicate disputes arising from an arbitration agreement. This distinction is crucial; it establishes that the group of companies doctrine is applicable within the realm of arbitration law, emphasizing the tribunal's jurisdiction rather than imposing liability.

The Court further navigated a nuanced judicial path by advocating for a “balanced approach.” This approach seeks to uphold the core principles of arbitration law, contract law, and company law while ensuring that the resulting legal framework remains consistent with internationally accepted practices and principles. The implication of this ruling is that traditional corporate law mechanisms, such as piercing the corporate veil or invoking the alter ego doctrine, do not play a role in the application of the group of companies doctrine. In effect, the doctrine permits the inclusion of non-signatory entities in arbitration agreements while maintaining their separate legal status intact.

## III. Fact-Based Analysis: More than Just Group Membership

Since the group of companies doctrine is embedded within arbitration law, the mere fact that a non-signatory entity belongs to a corporate group does not automatically bind it to an arbitration agreement made by another group member. The application of this doctrine is contingent upon the specific facts and circumstances surrounding the relationships between the various entities within the group. In this context, the intention of the non-signatory is of paramount importance. The Court articulated that while the first step in this analysis involves recognising the existence of a group of companies, the subsequent and more critical step is determining whether the non-signatory demonstrated an intention to be a party to the arbitration agreement despite not formally signing it.



The Court asserted:

“In multi-party agreements, courts or tribunals must examine the corporate structure to determine if both signatory and non-signatory parties belong to the same group. This evaluation is fact-specific and must adhere to appropriate company law principles. Once the existence of the corporate group is established, the next step is to assess whether there was a mutual intention among all parties to bind the non-signatory to the arbitration agreement.”

This doctrine necessitates that courts and tribunals evaluate the commercial circumstances and the conduct of the parties to uncover a common intention to arbitrate. Thus, a non-signatory could be held to be a party to the arbitration agreement without being formally part of the underlying contract. The existence of a corporate group is an essential factor in determining whether the conduct of the parties signifies consent; however, mere membership in the group is insufficient by itself to establish that intention.

In practical terms, this scenario frequently arises when multiple entities within a group engage in a transaction that allocates various responsibilities to each party involved. Even if not all entities are signatories to the arbitration agreement or the underlying contract, the mutual intention among the parties may indicate that they should nonetheless be bound by the arbitration agreement. This consideration is particularly relevant in the Indian context, where corporate groups are pervasive and play a significant role in business operations.

#### IV. Concluding Thoughts

Despite a variety of international approaches to the group of companies doctrine, the Supreme Court in *Cox & Kings* reaffirmed that this doctrine is a vital aspect of Indian arbitration law. This assertion aligns with a growing trend of moving away from the traditional conservative perspective that regards privity as inviolable. The Court has situated the doctrine firmly within the domain of arbitration law, without

undermining the separate legal identities of individual entities within a corporate group. It has done so by repeatedly cautioning against applying corporate law tools such as piercing the corporate veil and the alter ego doctrine for the purpose of making non-signatory parties to an arbitration agreement, as these tools are fundamentally focused on imposing liability rather than determining jurisdiction.

While the Court’s detailed analysis provides much-needed jurisprudential clarity, several questions and concerns linger. Although it has indicated that the application of the group of companies doctrine will be conducted on a fact-specific basis, the Court has not offered extensive guidance on the types of scenarios in which non-signatories within a corporate group might be treated as parties to the arbitration agreement. While the Court has sought to resolve the broader substantive questions surrounding the existence of the doctrine and its proper place within legal frameworks, the potential for future litigation remains regarding specific circumstances arising from transactions involving corporate groups. Furthermore, the more liberal acceptance of this doctrine in Indian arbitration law may incentivise entrepreneurial litigants to broaden the scope of parties against whom they can initiate arbitral proceedings, thereby reshaping the landscape of corporate arbitration in India.

In conclusion, the *Cox & Kings* ruling marks a significant milestone in Indian arbitration law, balancing the need for inclusive dispute resolution mechanisms while preserving the foundational principle of separate legal personality in corporate structures. The ongoing dialogue surrounding this doctrine will undoubtedly evolve as legal practitioners and courts navigate the complexities of corporate group dynamics in arbitration contexts. As businesses increasingly operate within intricate corporate networks, understanding the implications of this ruling will be essential for legal professionals and corporate entities alike.